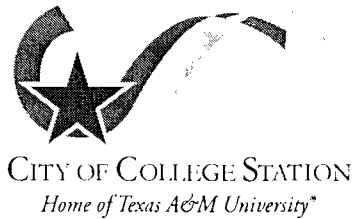


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Mayor

Nancy Berry

Mayor Pro Tem

Dave Ruesink

City Manager

David Neeley

Council members

Blanche Brick

Jess Fields

Karl Mooney

Katy-Marie Lyles

Julie Schultz

Agenda

College Station City Council

Workshop Meeting

Thursday, August 09, 2012, 5:00 p.m.

City Hall Council Chambers, 1101 Texas Avenue

College Station, Texas

1. Call meeting to order.
2. Executive Session will be held in the Administrative Conference Room.
Consultation with Attorney {Gov't Code Section 551.071}; possible action. The City Council may seek advice from its attorney regarding a pending or contemplated litigation subject or settlement offer or attorney-client privileged information. Litigation is an ongoing process and questions may arise as to a litigation tactic or settlement offer, which needs to be discussed with the City Council. Upon occasion the City Council may need information from its attorney as to the status of a pending or contemplated litigation subject or settlement offer or attorney-client privileged information. After executive session discussion, any final action or vote taken will be in public. The following subject(s) may be discussed:

Litigation

- a. City of Bryan's application with TCEQ for water & sewer permits in Westside/Highway 60 area, near Brushy Water Supply Corporation to decertify City of College Station and certify City of Bryan
 - b. Chavers et al v. Tyrone Morrow et al, No. 10-20792; Chavers v. Randall Hall et al, Case No. 10 CV-3922
 - c. College Station v. Star Insurance Co., Civil Action No. 4:11-CV-02023
 - d. Shirley Maguire and Holly Maguire vs. City of College Station, Cause No. 11-002516-CV-272, In the 272nd District Court of Brazos County, Texas
 - e. Patricia Kahlden, individ. and as rep. of the Estate of Lillie May Williams Bayless v. Laura Sue Streigler, City of College Station and James Steven Elkins, No. 11-003172-CV-272, in the 272nd District Court of Brazos County, Tx.
 - f. Claim and potential litigation related to a June 24, 2011 collision with a city vehicle.
3. Take action, if any, on Executive Session.

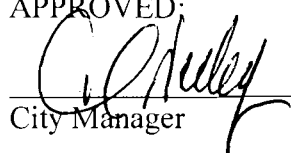
6:00 PM

4. Presentation, possible action, and discussion on items listed on the consent agenda.

City Council Workshop Meeting
Thursday, August 9, 2012

5. Presentation, possible action, and discussion on the FY 2012-2013 Proposed Budget.
6. Presentation, possible action, and discussion on the FY 2012-2013 BVSWMA, Inc Proposed Budget.
7. Council Calendar
 - August 14 Committee Recognition and Orientation Invite in Council Chambers at 5:30 p.m.
 - August 15 BVSWMA Board Meeting at Twins Oaks Facility - 2690 SH30, 11:00 a.m.
 - August 15 RVP Board Meeting at RVP, 3:00 p.m.
 - August 16 Budget Workshop Meeting at Carters Creek Wastewater Training Facility - 2200 North Forest Parkway, 2:00 p.m.
 - August 16 P&Z Workshop/Meeting in Council Chambers at 6:00 p.m. (Julie Schultz, Liaison)
 - August 17 Budget Workshop Meeting at Carters Creek Wastewater Training Facility - 2200 North Forest Parkway, 2:00 p.m.
 - August 20 Budget Workshop Meeting at Carters Creek Wastewater Training Facility - 2200 North Forest Parkway, 4:00 p.m.
 - August 21 Budget Workshop Meeting at Carters Creek Wastewater Training Facility - 2200 North Forest Parkway, 4:00 p.m.
 - August 22 Budget Workshop Meeting at Carters Creek Wastewater Training Facility - 2200 North Forest Parkway, 4:00 p.m.
 - August 23 City Council Executive/Workshop/Regular Meeting at 5:00, 6:00 and 7:00 p.m.
8. Presentation, possible action, and discussion on future agenda items and review of standing list of Council generated agenda items: A Council Member may inquire about a subject for which notice has not been given. A statement of specific factual information or the recitation of existing policy may be given. Any deliberation shall be limited to a proposal to place the subject on an agenda for a subsequent meeting.
9. Discussion, review and possible action regarding the following meetings: Animal Shelter Board, Arts Council of the Brazos Valley, Arts Council Sub-committee, Audit Committee, Bicycle, Pedestrian, and Greenways Advisory Board, Blinn College Brazos Valley Advisory Committee, Brazos County Health Dept., Brazos Valley Council of Governments, Bryan/College Station Chamber of Commerce, BVSWMA, BVWACS, Convention & Visitors Bureau, Design Review Board, Historic Preservation Committee, Interfaith Dialogue Association, Intergovernmental Committee, Joint Neighborhood Parking Taskforce, Joint Relief Funding Review Committee, Landmark Commission, Library Board, Metropolitan Planning Organization, National League of Cities, Parks and Recreation Board, Planning and Zoning Commission, Research Valley Partnership, Regional Transportation Committee for Council of Governments, Sister City Association, TAMU Student Senate, Texas Municipal League, Youth Advisory Council, Zoning Board of Adjustments, (Notice of Agendas posted on City Hall bulletin board).
10. Adjourn.

APPROVED:



City Manager



City Council Workshop Meeting
Thursday, August 9, 2012

Notice is hereby given that an Executive Session and Workshop Meeting of the City Council of the City of College Station, Texas will be held on the 9th day of August, 2012 at 5:00, 6:00, and 7:00 p.m. respectively in the City Hall Council Chambers, 1101 Texas Avenue, College Station, Texas. The following subjects will be discussed, to wit: See Agenda

Posted this 3rd day of August, 2012 at 5:00 pm



City Secretary

I, the undersigned, do hereby certify that the above Notice of Meeting of the Governing Body of the City of College Station, Texas, is a true and correct copy of said Notice and that I posted a true and correct copy of said notice on the bulletin board at City Hall, 1101 Texas Avenue, in College Station, Texas, and the City's website, www.cstx.gov . The Agenda and Notice are readily accessible to the general public at all times. Said Notice and Agenda were posted on August 3, 2012 at 5:00 pm and remained so posted continuously for at least 72 hours proceeding the scheduled time of said meeting.

This public notice was removed from the official board at the College Station City Hall on the following date and time: _____ by _____.

Dated this _____ day of _____, 2012.

CITY OF COLLEGE STATION, TEXAS By _____

Subscribed and sworn to before me on this the _____ day of _____, 2012.

_____ Notary Public – Brazos County, Texas My commission expires: _____

This building is wheelchair accessible. Handicap parking spaces are available. Any request for sign interpretive service must be made 48 hours before the meeting. To make arrangements call (979) 764-3517 or (TDD) 1-800-735-2989. Agendas may be viewed on www.cstx.gov. Council meetings are broadcast live on Cable Access Channel 19.

**August 09, 2012
Workshop Agenda Item No. 5
FY 13 Proposed Budget Presentation**

To: David Neeley, City Manager

From: Jeff Kersten, Executive Director Business Services

Agenda Caption: Presentation, possible action, and discussion on the FY 2012-2013 Proposed Budget.

Recommendation(s): Staff recommends the Council receive the FY 13 Proposed Budget presentation.

Summary: Staff will present an overview of the City of College Station 2012-2013 Proposed Budget.

The City's charter says the City Manager will prepare and submit a proposed budget to the City Council no later than 30 days prior to the end of the fiscal year. The budget is being presented on August 9th. The calendar for the budget process includes a public hearing on August 23rd. Adoption of the Budget is scheduled for September 13th. According to the charter, final action on the Proposed Budget must take place on or before September 27.

Budget workshop meetings are scheduled for August 16th, August 17th, August 20th and August 21st to review the proposed budget, and the key budget decision points.

Budget & Financial Summary: The budget is discussed in detail in the Proposed Budget document.

Attachments:

1. The Proposed Budget will be distributed under a separate cover.

August 9, 2012
Workshop Agenda Item No. 6
BVSWMA, Inc. FY13 Budget

To: David Neeley, City Manager

From: Chuck Gilman, P.E., PMP, Public Works Director

Agenda Caption: Presentation, possible action, and discussion on the FY 2012-2013 BVSWMA, Inc Proposed Budget.

Relationship to Strategic Goals: Core Services and Infrastructure – Efficiently, effectively, and strategically placed and delivered core services and infrastructure that maintains citizens health, safety, and general welfare and enables the City's economic growth and physical development

Recommendation(s): Staff recommends the Council approve the FY13 BVSWMA, Inc. Proposed Budget.

Summary: The BVSWMA, Inc proposed budget was considered and approved by the BVSWMA, Inc. Board of Directors on June 20, 2012.

According to the BVSWMA, Inc, By-Laws and Operating Agreement, the BVSWMA budget will be presented to the College Station and Bryan City Councils for consideration after being approved by the BVSWMA Board.

Budget & Financial Summary: The FY13 BVSWMA, Inc. Proposed Budget Revenue is \$6,452,625 and the Expenses are \$9,361,160.

Attachments:

1. BVSWMA, Inc. Proposed FY13 Budget

**BVSWMA, Inc.
2012-2013 Budget**

**APPROVED AND ADOPTED BY VOTE OF THE BOARD OF DIRECTORS OF THE
BRAZOS VALLEY SOLID WASTE MANAGEMENT AGENCY, INC. AT A REGULAR
MEETING HELD ON THE 20TH DAY OF JUNE 2012.**

APPROVED:

Jason P. Bienski, President

BVSWMA, Inc.
2012-2013 Budget Overview

2012 - 2013 Budget Overview

	Approved 2012 Budget	Projected 2012 Results	Proposed 2013 Budget
Revenue	6,559,750	6,654,373	6,452,625
Operating Expense	5,488,969	5,242,116	4,851,160
Capital	5,575,000	5,500,000	4,510,000
Total Expenses	<u>11,063,969</u>	<u>10,742,116</u>	<u>9,361,160</u>

BVSWMA, Inc.
2012-2013 Operations Budget

**Brazos Valley Solid Waste Management Agency, Inc.
2011-2012 Budget**

	2011/2012 Budget	2011/2012 7 Volume Month 6	2011/2012 Projected	2013 Budget	
Operating Revenue					
Landfill Volume - Tons					
City of College Station	95,000	52,036	89,204	89,200	
City of Bryan	110,000	60,533	103,770	103,800	
Third Party	78,000	48,084	82,430	82,500	
	<u>283,000</u>	<u>160,652</u>	<u>275,404</u>	<u>275,500</u>	
Landfill Rates					Gate Rate
City of College Station			\$ 20.25	1.25 \$	21.50
City of Bryan			\$ 20.25	1.25 \$	21.50
Third Party			\$ 25.75	1.25 \$	27.00
Landfill Revenue					
City of College Station				1,806,300	
City of Bryan				2,101,950	
Third Party				2,124,375	
Total Landfill Revenue		3,094,744	6,189,488	6,032,625	
Compost Revenue	400,000	220,213	440,426	420,000	
Total Operating Revenue	6,559,750	3,327,186	6,654,373	6,452,625	
Expenditures and Transfers					
Maintenance Expense					
Computer Software	16,000	5,151	10,302	10,000	
Office Maint-Other	5,000	0	0	-	
Office Maint-Equipment	2,000	0	0	3,000	
Office Maint-Furniture	1,000	152	303	1,000	
Office Maint-Computer	1,000	1,147	2,294	3,000	
Maint.-Building	10,000	5,131	10,263	10,000	
Maint.-Grounds	25,000	13,415	20,000	20,000	
Maint.-Fence & Gates	1,000	245	489	1,000	
System Maint-Streets	1,000	0	0	-	
V&E Maint-Machine/Tool	2,000	0	0	2,000	
V&E Maint-Heavy Equipment	200,000	98,521	230,000	200,000	
V&E Maint-Radios	2,500	0	0	2,500	
V&E Maint-Phones	3,000	0	0	3,000	
V&E Maint-Pages/Other	15,000	375	751	15,000	
V&E Maint-Pumps/Motors	5,000	2,433	4,865	5,000	
V&E Maint-Motor Vehicle	12,000	2,555	5,109	12,000	
V&E Maint-Other	1,000	7,224	14,448	1,000	
Wet Weather Access	50,000	18,541	37,081	50,000	
Other Total	0	0	0	-	
Total Maintenance Expense	352,500	154,888	335,905	338,500	
Purchased Services					
Advertise-Legal Notices	1,000	0	0	-	
Advertise-Promotional	30,000	8,461	16,922	20,000	
Advertise-recruiting	-	0	0	-	
Insurance-Premium	70,000	23,051	46,102	50,000	
Other Serv-Other	50,000	14,283	28,566	50,000	
Other Serv-Contract Labor	150,000	1,884	3,768	25,000	
Other Serv-C/T COCS Employees	1,393,590	576,309	1,152,617	20,000	
Other Serv-C/T COB Employees	178,421	97,975	195,949	50,000	
Other Serv-Security	10,000	870	1,740	4,000	
Printing-Copier Costs	1,000	0	0	-	
Printing-External	7,000	1,201	5,000	7,000	
Printing-Signs & Banners	2,500	1,000	2,000	2,500	
Prof Serv-Audit	40,000	5,250	12,000	15,000	
Prof Serv-Engineering	150,000	121,617	243,235	250,000	
Prof Serv-Legal	100,000	22,236	44,473	60,000	
Prof Serv-Medical	1,000	0	500	1,000	
Prof Serv-Surveying	1,000	0	0	-	
Prof Serv-Spec Studies	90,000	0	35,000	50,000	
Prof Serv-Other	550,000	146,974	415,000	475,000	
Rentals-Buildings & Structures	2,000	868	1,736	2,000	
Rentals-Clothing	500	0	0	-	
Rentals-Equipment	25,000	24,158	48,317	25,000	
Replacement-Phones	1,000	0	0	-	
Replacement-Radio System-800Mhz	5,000	8	16	-	
Sundry-Credit Card Fees	5,500	4,556	9,113	10,000	
Sundry-Freight	5,000	2,432	4,864	6,000	
Sundry-Permits & Licenses	1,500	0	0	1,500	
Sundry-Mail Handling	1,000	94	188	-	
Sundry-Penalty & Interest	500	0	0	500	
Sundry-Postage	3,000	1,331	2,662	3,000	
Tech Serv-Janitorial	10,000	2,497	4,993	6,000	
Tech Serv-Pest Control	3,500	973	1,946	2,500	
Tech. Svcs.-Inspect & Lic. Fees	6,000	8,060	10,000	10,000	
Training-In-house Training	1,000	125	250	1,000	
Training-Memberships	5,000	2,072	4,144	5,000	
Training-Outside Training	11,500	5,019	10,038	11,500	
Training-Subscriptions	500	335	669	500	
Training-Travel & Lodging	10,000	4,352	8,704	10,000	
Util Serv-Cable Services	2,000	675	1,349	2,000	
Util Serv-Disposal Fees	15,000	6,506	13,013	15,000	
Util Serv-Electric	90,000	30,968	61,937	75,000	
Util Serv-Garbage	200	20	39	200	

**Brazos Valley Solid Waste Management Agency, Inc.
2011-2012 Budget**

	2011/2012 Budget	2011/2012 7	2011/2012 Projected	2013 Budget
Util Serv-Local Phone	1,500	585	1,170	1,500
Util Serv-Long Distance Phone	400	159	318	400
Util Serv-Mobile Phone	7,500	3,520	7,040	7,500
Util Serv-Natural Gas	350	26	51	350
Util Serv-Sewer	500	7	13	500
Util Serv-Water	20,000	4,954	9,907	20,000
Total Purchased Services	3,060,461	1,125,409	2,405,349	1,296,450
Salaries & Benefits				
Administrative	120,000	55,379	110,757	225,000
Fulltime Labor	120,000	172,331	344,662	800,000
Overtime	15,000	44,521	89,042	200,000
Bonuses	9,000	0	0	15,000
FICA/Medicare & Unemployment	20,000	25,933	51,866	97,500
Retirement	20,000	26,627	53,254	140,000
Group Health Insurance	14,000	41,980	83,961	160,000
Group Life Insurance	500	1,040	2,080	5,000
Workers Compensation	1,200	6,024	12,048	30,000
Unemployment Compensation	100	0	0	500
Education Reimbursement	1,000	0	0	1,500
Group LT Disability		305	610	4,000
Taxable Employee Benefits	0	70	140	2,500
Total Salaries & Benefits	320,800	374,209	748,418	1,681,000
Supplies				
Office Supplies - General	15,000	6,792	13,584	15,000
Office Supplies - Computer	500	967	1,935	500
Office Supplies - Educate	1,000	1,016	2,032	1,000
Office Supplies - Photo	200	0	0	200
Office Supplies-Minor Equipment	5,000	1,721	3,441	5,000
Office Supp.-Computer Hardware	3,000	3,636	7,271	3,000
Office Supp.-Computer Software		421	841	1,000
Office Supplies - Other	400	398	796	400
Botanical	1,000	48	97	1,000
V&E-Oil	25,000	10,266	20,531	25,000
V&E-Fuel	10,000	3,773	7,546	10,000
V&E-Diesel	500,000	324,810	649,620	700,000
V&E-Minor Tools	6,000	6,583	13,167	6,000
V&E-Other	7,500	2,400	4,800	12,500
Awards-Service	1,000	98	195	1,000
Awards-Recognition	500	2,700	5,400	500
Award-Clothing	850	0	0	850
Clothing-Accessory	7,500	7,582	15,163	7,500
Clothing-Uniforms	1,000	0	0	1,000
Chemical-Janitorial	4,000	1,855	3,710	4,000
Chemical-Botanical	10,000	8,847	17,695	10,000
Chemical-Pesticide	1,000	319	638	1,000
Chemical-Other	300	0	0	300
Crew-First Aid	1,000	0	500	1,000
Crew-Safety	5,000	560	1,119	5,000
Crew-Other	200	0	0	200
Misc Supply-Promo Mater	10,000	0	5,000	10,000
Misc Supply-Goodwill	800	1,500	3,000	800
Misc Supply-Food & Ice	10,000	3,885	7,770	10,000
Misc Supply-Other	10,000	8,570	17,139	10,000
Misc Supply-Survey	15,000	0	0	15,000
Total Supplies	652,750	398,745	802,989	858,750
Other Budget not specified in P&L	0	0	0	0
Total Expenditures & Transfers	4,386,511	2,053,251	4,292,662	4,174,700
Non-Departmental				
Debt Serv Trsf-College Station	399,250	93,730	399,235	177,710
Debt Serv Trsf-Bryan	389,450	96,716	398,431	189,331
General & Administrative Trsf	0	0	0	0
Compost Fac. Equip N/P Bryan	0	0	0	0
Host Fees	163,758	75,894	151,788	159,419
Contingency	150,000	0	0	150,000
Non-Departmental Total	1,102,458	266,340	949,454	676,460
Expenses Subtotal	5,488,969	2,319,591	5,242,116	4,851,160
EBITDA	1,070,781	1,007,595	1,412,257	1,601,465

**BVSWMA, Inc.
Capital Budget
&
Cash Reserves**

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Equipment Replacement													
Unclassified													
2012 JD 1050 Dozer		\$ (740,480)											
2012 Compactor "Pac Man" rebuild		\$ (429,585)											
2012 Wood Grinder		\$ (615,580)											
2012 320 Excavator		\$ (203,400)											
2013 Utility Vehicle			\$ (15,000)										
2013 Mechanic truck			\$ (110,000)										
2013 F250			\$ (40,000)										
2013 Backhoe/loader			\$ (95,000)										
2013 950 wheel loader			\$ (245,000)										
2013 Compost/wood chip Bagger			\$ (50,000)										
2013 ADT				\$ (475,000)									
2013 ADT				\$ (475,000)									
2014 Utility Trailer				\$ (800)									
2014 Miller Welder				\$ (12,000)									
2014 Generator				\$ (45,000)									
2014 F250				\$ (40,000)									
2014 Excavator				\$ (550,000)									
2014 Generator trailer				\$ (2,500)									
2014 Electric pump				\$ (30,000)									
2014 Hay buster				\$ (12,000)									
2014 water reel B140				\$ (8,000)									
2015 Motor grader					\$ (250,000)								
2015 F250					\$ (40,000)								
2015 CAT 836 rebuild					\$ (500,000)								
2015 Diesel pump					\$ (35,000)								
2015 Broom					\$ (50,000)								
2016 Water truck						\$ (55,000)							
2016 F250						\$ (40,000)							
2016 D8 rebuild						\$ (400,000)							
2016 CAT 836						\$ (1,000,000)							
2017 Forklift							\$ (40,000)						
2017 MadVac							\$ (26,000)						
2017 Utility trailer							\$ (2,500)						
2017 Steam cleaner							\$ (15,000)						
2017 Utility vehicle							\$ (18,000)						
2017 850 dozer							\$ (360,000)						
2017 D8 rebuild							\$ (400,000)						
2018 Tarp Machine								\$ (90,000)					
2018 Pickup								\$ (32,000)					
2018 CAT 836								\$ (1,000,000)					
2019 Light plant									\$ (15,000)				
2019 Utility Trailer									\$ (15,000)				
2019 Utility Vehicle									\$ (17,000)				
2019 F150									\$ (32,000)				
2019 CAT 836									\$ (1,000,000)				
2020 Excavator										\$ (550,000)			
2020 Backhoe/Loader										\$ (95,000)			
2020 Roll-off										\$ (185,000)			
2021 Utility trailer/shredder											\$ (85,000)		
2021 Water truck											\$ (85,000)		
2021 Plug											\$ (1,000,000)		
2022 Plug												\$ (1,000,000)	
Equipment subtotal		\$ (1,989,045)	\$ (555,000)	\$ (1,650,300)	\$ (875,000)	\$ (1,495,000)	\$ (861,500)	\$ (1,122,000)	\$ (1,079,000)	\$ (830,000)	\$ (1,170,000)	\$ (1,000,000)	\$ (1,000,000)
Debt Service													
City of College Station			\$ (220,000)	\$ (230,000)	\$ (240,000)	\$ (250,000)	\$ (210,000)	\$ (220,000)	\$ (230,000)	\$ (240,000)	\$ (250,000)	\$ (260,000)	\$ (260,000)
City of Bryan			\$ (210,000)	\$ (215,000)	\$ (220,000)	\$ (230,000)	\$ (235,000)	\$ (250,000)	\$ (255,000)	\$ (265,000)	\$ (275,000)	\$ (285,000)	\$ (285,000)
Debt Subtotal		\$ -	\$ (430,000)	\$ (445,000)	\$ (460,000)	\$ (480,000)	\$ (445,000)	\$ (470,000)	\$ (485,000)	\$ (505,000)	\$ (525,000)	\$ (545,000)	\$ (545,000)
Capital Projects													

Landfill Development		\$ (1,500,000)	\$ (2,000,000)	\$ -	\$ (3,000,000)	\$ -	\$ -	\$ (3,000,000)	\$ -	\$ -	\$ (1,500,000)	\$ (1,500,000)	
Twin Oaks Entrance & Site Improvements		\$ (100,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Wind Screens		\$ (100,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
RPR Closure		\$ (1,500,000)	\$ (1,500,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
RPR Post Closure		\$ -	\$ (25,000)	\$ (25,000)	\$ (15,000)	\$ (15,000)	\$ (10,000)	\$ (10,000)	\$ (10,000)	\$ (10,000)	\$ (10,000)	\$ (10,000)	
Pipeline Relocation		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Compost Relocation		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Compost Closure		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
HHW Center		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Other capital		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Other subtotal		\$ (3,200,000)	\$ (3,525,000)	\$ (25,000)	\$ (3,015,000)	\$ (15,000)	\$ (10,000)	\$ (3,010,000)	\$ (10,000)	\$ (10,000)	\$ (1,510,000)	\$ (1,510,000)	
Total Capital			\$ (4,510,000)	\$ (2,120,300)	\$ (4,350,000)	\$ (1,990,000)	\$ (1,316,500)	\$ (4,602,000)	\$ (1,574,000)	\$ (1,345,000)	\$ (3,205,000)	\$ (3,055,000)	
Cash Balance	3/31/12	\$ 11,267,261	\$ 9,871,690	\$ 7,783,947	\$ 4,875,412	\$ 4,422,674	\$ 2,315,439	\$ 2,651,538	\$ 3,903,355	\$ 1,959,389	\$ 3,135,671	\$ 4,635,661	\$ 4,372,775
Revenue		\$ 6,654,373	\$ 6,452,625	\$ 6,585,878	\$ 7,236,921	\$ 7,386,115	\$ 7,697,936	\$ 7,856,622	\$ 8,018,623	\$ 8,184,011	\$ 8,352,856	\$ 8,525,234	
Operating Expenses		\$ (5,242,116)	\$ (4,851,160)	\$ (4,918,315)	\$ (4,994,156)	\$ (5,060,017)	\$ (5,129,618)	\$ (5,198,588)	\$ (5,268,341)	\$ (5,339,020)	\$ (5,410,743)	\$ (5,483,856)	
Cash from Operations		\$ 1,412,257	\$ 1,601,465	\$ 1,667,562	\$ 2,242,765	\$ 2,326,098	\$ 2,568,318	\$ 2,658,034	\$ 2,750,282	\$ 2,844,990	\$ 2,942,113	\$ 3,041,378	
Projected Capital needs		\$ (3,500,000)	\$ (4,510,000)	\$ (2,120,300)	\$ (4,350,000)	\$ (1,990,000)	\$ (1,316,500)	\$ (4,602,000)	\$ (1,574,000)	\$ (1,345,000)	\$ (3,205,000)	\$ (3,055,000)	
Cash at End of Year			\$ 7,783,947	\$ 4,875,412	\$ 4,422,674	\$ 2,315,439	\$ 2,651,538	\$ 3,903,355	\$ 1,959,389	\$ 3,135,671	\$ 4,635,661	\$ 4,372,775	\$ 4,359,153
Starting Capacity		27,750,000	27,675,456	27,400,052	27,124,552	26,843,542	26,536,912	26,224,149	25,905,131	25,579,732	25,247,826	24,909,282	24,563,966
Tons		74,544	275,404	275,500	281,010	306,630	312,763	319,018	325,398	331,906	338,545	345,315	352,222
Remaining capacity		27,675,456	27,400,052	27,124,552	26,843,542	26,536,912	26,224,149	25,905,131	25,579,732	25,247,826	24,909,282	24,563,966	24,211,744
"Earmarked" Funds													
Starting Closure reserve		-	51,147	252,965	465,422	682,129	918,594	1,159,787	1,405,805	1,656,743	1,912,699	2,173,775	2,440,072
Additional Reserve		51,147	201,818	212,458	216,707	236,464	241,194	246,018	250,938	255,957	261,076	266,297	271,623
Total Closure reserve		51,147	252,965	465,422	682,129	918,594	1,159,787	1,405,805	1,656,743	1,912,699	2,173,775	2,440,072	2,711,696
Starting Post-Closure reserve		-	25,573	126,482	232,711	341,065	459,297	579,894	702,902	828,371	956,350	1,086,888	1,220,036
Additional Reserve		25,573	100,909	106,229	108,353	118,232	120,597	123,009	125,469	127,978	130,538	133,149	135,812
Total Post-Closure reserve		25,573	126,482	232,711	341,065	459,297	579,894	702,902	828,371	956,350	1,086,888	1,220,036	1,355,848
Total "Earmarked"		76,720	379,447	698,134	1,023,194	1,377,890	1,739,681	2,108,707	2,485,114	2,869,049	3,260,663	3,660,109	4,067,543
Non "Earmarked" Capital		\$ 7,404,500	\$ 4,177,278	\$ 3,399,480	\$ 937,549	\$ 911,857	\$ 1,794,648	\$ (525,725)	\$ 266,622	\$ 1,374,999	\$ 712,666	\$ 291,609	

BVSWMA, Inc.
Long Range Planning Budget

	2012 Projected	2013 Budget	2014 Budget	2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Operating Revenue											
Landfill Volume (tons)											
City of College Station	89,204	89,200	90,984	92,804	94,660	96,553	98,484	100,454	102,463	104,512	106,602
City of Bryan	103,770	103,800	105,876	107,994	110,153	112,356	114,604	116,896	119,234	121,618	124,051
Third Party	82,430	82,500	84,150	105,833	107,950	110,109	112,311	114,557	116,848	119,185	121,569
Landfill Rates											
City of College Station	\$ 20.25	\$ 20.25	\$ 20.25	\$ 20.25	\$ 20.25	\$ 20.75	\$ 20.75	\$ 20.75	\$ 20.75	\$ 20.75	\$ 20.75
City of Bryan	\$ 20.25	\$ 20.25	\$ 20.25	\$ 20.25	\$ 20.25	\$ 20.75	\$ 20.75	\$ 20.75	\$ 20.75	\$ 20.75	\$ 20.75
Third Party	\$ 25.75	\$ 25.75	\$ 25.75	\$ 25.75	\$ 25.75	\$ 26.25	\$ 26.25	\$ 26.25	\$ 26.25	\$ 26.25	\$ 26.25
Landfill Revenue											
City of College Station		1,806,300	1,842,426	1,879,275	1,916,860	2,003,474	2,043,543	2,084,414	2,126,102	2,168,624	2,211,997
City of Bryan		2,101,950	2,143,989	2,186,869	2,230,606	2,331,397	2,378,024	2,425,585	2,474,097	2,523,579	2,574,050
Third Party		2,124,375	2,166,863	2,225,200	2,279,704	2,890,352	2,948,159	3,007,122	3,067,265	3,128,610	3,191,182
Total Landfill Revenue	6,189,488	6,032,625	6,153,278	6,791,343	6,927,170	7,225,222	7,369,727	7,517,121	7,667,464	7,820,813	7,977,229
Compost Revenue	440,426	420,000	432,600	445,578	458,945	472,714	486,895	501,502	516,547	532,043	548,005
Total Operating Revenue	6,654,373	6,452,625	6,585,878	7,236,921	7,386,115	7,697,936	7,856,622	8,018,623	8,184,011	8,352,856	8,525,234
Expenditures and Transfers											
Maintenance Expense											
Computer Software	10,302	10,000	10,100	10,201	10,303	10,406	10,510	10,615	10,721	10,829	10,937
Office-Maint-Other	-	-	-	-	-	-	-	-	-	-	-
Office Maint-Equipment	-	3,000	3,030	3,060	3,091	3,122	3,153	3,185	3,216	3,249	3,281
Office Maint-Furniture	303	1,000	1,010	1,020	1,030	1,041	1,051	1,062	1,072	1,083	1,094
Office Maint-Computer	2,294	3,000	3,030	3,060	3,091	3,122	3,153	3,185	3,216	3,249	3,281
Maint.-Building	10,263	10,000	10,100	10,201	10,303	10,406	10,510	10,615	10,721	10,829	10,937
Maint.-Grounds	20,000	20,000	20,200	20,402	20,606	20,812	21,020	21,230	21,443	21,657	21,874
Maint.-Fence & Gates	489	1,000	1,010	1,020	1,030	1,041	1,051	1,062	1,072	1,083	1,094
System-Maint-Streets	-	-	-	-	-	-	-	-	-	-	-
V&E Maint-Machine/Tool	-	2,000	2,020	2,040	2,061	2,081	2,102	2,123	2,144	2,166	2,187
V&E Maint-Heavy Equipment	230,000	200,000	202,000	204,020	206,060	208,121	210,202	212,304	214,427	216,571	218,737
V&E Maint-Radios	-	2,500	2,525	2,550	2,576	2,602	2,628	2,654	2,680	2,707	2,734
V&E Maint-Phones	-	3,000	3,030	3,060	3,091	3,122	3,153	3,185	3,216	3,249	3,281
V&E Maint-Pages/Other	751	15,000	15,150	15,302	15,455	15,609	15,765	15,923	16,082	16,243	16,405
V&E Maint-Pumps/Motors	4,865	5,000	5,050	5,101	5,152	5,203	5,255	5,308	5,361	5,414	5,468
V&E Maint-Motor Vehicle	5,109	12,000	12,120	12,241	12,364	12,487	12,612	12,738	12,866	12,994	13,124
V&E Maint-Other	14,448	1,000	1,010	1,020	1,030	1,041	1,051	1,062	1,072	1,083	1,094
Wet Weather Access	37,081	50,000	50,500	51,005	51,515	52,030	52,551	53,076	53,607	54,143	54,684
Other Total	-	-	-	-	-	-	-	-	-	-	-
Total Maintenance Expense	335,905	338,500	341,885	345,304	348,757	352,244	355,767	359,325	362,918	366,547	370,212
Purchased Services											
Advertise-Legal Notices	-	-	-	-	-	-	-	-	-	-	-
Advertise-Promotional	16,922	20,000	20,200	20,402	20,606	20,812	21,020	21,230	21,443	21,657	21,874
Advertise-recruiting	-	-	-	-	-	-	-	-	-	-	-
Insurance-Premium	46,102	50,000	50,500	51,005	51,515	52,030	52,551	53,076	53,607	54,143	54,684
Other Serv-Other	28,566	50,000	50,500	51,005	51,515	52,030	52,551	53,076	53,607	54,143	54,684
Other Serv-Contract Labor	3,768	25,000	25,250	25,503	25,758	26,015	26,275	26,538	26,803	27,071	27,342
Other Serv-C/T COCS Employees	1,152,617	20,000	20,200	20,402	20,606	20,812	21,020	21,230	21,443	21,657	21,874
Other Serv-C/T COB Employees	195,949	50,000	50,500	51,005	51,515	52,030	52,551	53,076	53,607	54,143	54,684
Other Serv-Security	1,740	4,000	4,040	4,080	4,121	4,162	4,204	4,246	4,289	4,331	4,375

Printing-Copier-Costs	-	-	-	-	-	-	-	-	-	-	-
Printing-External	5,000	7,000	7,070	7,141	7,212	7,284	7,357	7,431	7,505	7,580	7,656
Printing-Signs & Banners	2,000	2,500	2,525	2,550	2,576	2,602	2,628	2,654	2,680	2,707	2,734
Prof Serv-Audit	12,000	15,000	15,150	15,302	15,455	15,609	15,765	15,923	16,082	16,243	16,405
Prof Serv-Engineering	243,235	250,000	252,500	255,025	257,575	260,151	262,753	265,380	268,034	270,714	273,421
Prof Serv-Legal	44,473	60,000	60,600	61,206	61,818	62,436	63,061	63,691	64,328	64,971	65,621
Prof Serv-Medical	500	1,000	1,010	1,020	1,030	1,041	1,051	1,062	1,072	1,083	1,094
Prof Serv-Surveying	-	-	-	-	-	-	-	-	-	-	-
Prof Serv-Spec Studies	35,000	50,000	50,500	51,005	51,515	52,030	52,551	53,076	53,607	54,143	54,684
Prof Serv-Other	415,000	475,000	479,750	484,548	489,393	494,287	499,230	504,222	509,264	514,357	519,501
Rentals-Buildings & Structures	1,736	2,000	2,020	2,040	2,061	2,081	2,102	2,123	2,144	2,166	2,187
Rentals-Clothing	-	-	-	-	-	-	-	-	-	-	-
Rentals-Equipment	48,317	25,000	25,250	25,503	25,758	26,015	26,275	26,538	26,803	27,071	27,342
Replacement Phones	-	-	-	-	-	-	-	-	-	-	-
Replacement-Radio System-800Mhz	16	-	-	-	-	-	-	-	-	-	-
Sundry-Credit Card Fees	9,113	10,000	10,100	10,201	10,303	10,406	10,510	10,615	10,721	10,829	10,937
Sundry-Freight	4,864	6,000	6,060	6,121	6,182	6,244	6,306	6,369	6,433	6,497	6,562
Sundry-Permits & Licenses	-	1,500	1,515	1,530	1,545	1,561	1,577	1,592	1,608	1,624	1,641
Sundry-Mail Handling	188	-	-	-	-	-	-	-	-	-	-
Sundry-Penalty & Interest	-	500	505	510	515	520	526	531	536	541	547
Sundry-Postage	2,662	3,000	3,030	3,060	3,091	3,122	3,153	3,185	3,216	3,249	3,281
Tech Serv-Janitorial	4,993	6,000	6,060	6,121	6,182	6,244	6,306	6,369	6,433	6,497	6,562
Tech Serv-Pest Control	1,946	2,500	2,525	2,550	2,576	2,602	2,628	2,654	2,680	2,707	2,734
Tech. Svcs.-Inspect & Lic. Fees	10,000	10,000	10,100	10,201	10,303	10,406	10,510	10,615	10,721	10,829	10,937
Training-In-house Training	250	1,000	1,010	1,020	1,030	1,041	1,051	1,062	1,072	1,083	1,094
Training-Memberships	4,144	5,000	5,050	5,101	5,152	5,203	5,255	5,308	5,361	5,414	5,468
Training-Outside Training	10,038	11,500	11,615	11,731	11,848	11,967	12,087	12,207	12,330	12,453	12,577
Training-Subscriptions	669	500	505	510	515	520	526	531	536	541	547
Training-Travel & Lodging	8,704	10,000	10,100	10,201	10,303	10,406	10,510	10,615	10,721	10,829	10,937
Util Serv-Cable Services	1,349	2,000	2,020	2,040	2,061	2,081	2,102	2,123	2,144	2,166	2,187
Util Serv-Disposal Fees	13,013	15,000	15,150	15,302	15,455	15,609	15,765	15,923	16,082	16,243	16,405
Util Serv-Electric	61,937	75,000	75,750	76,508	77,273	78,045	78,826	79,614	80,410	81,214	82,026
Util Serv-Garbage	39	200	202	204	206	208	210	212	214	217	219
Util Serv-Local Phone	1,170	1,500	1,515	1,530	1,545	1,561	1,577	1,592	1,608	1,624	1,641
Util Serv-Long Distance Phone	318	400	404	408	412	416	420	425	429	433	437
Util Serv-Mobile Phone	7,040	7,500	7,575	7,651	7,727	7,805	7,883	7,961	8,041	8,121	8,203
Util Serv-Natural Gas	51	350	354	357	361	364	368	372	375	379	383
Util Serv-Sewer	13	500	505	510	515	520	526	531	536	541	547
Util Serv-Water	9,907	20,000	20,200	20,402	20,606	20,812	21,020	21,230	21,443	21,657	21,874
Total Purchased Services	2,405,349	1,296,450	1,309,415	1,322,509	1,335,734	1,349,091	1,362,582	1,376,208	1,389,970	1,403,870	1,417,908
Salaries & Benefits											
Administrative	110,757	225,000	231,750	238,703	245,864	253,239	260,837	268,662	276,722	285,023	293,574
Fulltime Labor	344,662	800,000	824,000	848,720	874,182	900,407	927,419	955,242	983,899	1,013,416	1,043,819
Overtime	89,042	200,000	206,000	212,180	218,545	225,102	231,855	238,810	245,975	253,354	260,955
Bonuses	-	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
FICA/Medicare & Unemployment	51,866	97,500	100,425	103,438	106,541	109,737	113,029	116,420	119,913	123,510	127,215
Retirement	53,254	140,000	144,200	148,526	152,982	157,571	162,298	167,167	172,182	177,348	182,668
Group Health Insurance	83,961	160,000	164,800	169,744	174,836	180,081	185,484	191,048	196,780	202,683	208,764
Group Life Insurance	2,080	5,000	5,150	5,305	5,464	5,628	5,796	5,970	6,149	6,334	6,524
Workers Compensation	12,048	30,000	30,900	31,827	32,782	33,765	34,778	35,822	36,896	38,003	39,143
Unemployment Compensation	-	500	515	530	546	563	580	597	615	633	652
Education Reimbursement	-	1,500	1,545	1,591	1,639	1,688	1,739	1,791	1,845	1,900	1,957
Group LT Disability	610	4,000	4,120	4,244	4,371	4,502	4,637	4,776	4,919	5,067	5,219
Taxable Employee Benefits	140	2,500	2,575	2,652	2,732	2,814	2,898	2,985	3,075	3,167	3,262

Total Salaries & Benefits	748,418	1,681,000	1,730,980	1,782,459	1,835,483	1,890,098	1,946,351	2,004,291	2,063,970	2,125,439	2,188,752
Supplies											
Office Supplies - General	13,584	15,000	15,150	15,302	15,455	15,609	15,765	15,923	16,082	16,243	16,405
Office Supplies - Computer	1,935	500	505	510	515	520	526	531	536	541	547
Office Supplies - Educate	2,032	1,000	1,010	1,020	1,030	1,041	1,051	1,062	1,072	1,083	1,094
Office Supplies - Photo	-	200	202	204	206	208	210	212	214	217	219
Office Supplies-Minor Equipment	3,441	5,000	5,050	5,101	5,152	5,203	5,255	5,308	5,361	5,414	5,468
Office Supp.-Computer Hardware	7,271	3,000	3,030	3,060	3,091	3,122	3,153	3,185	3,216	3,249	3,281
Office Supp.-Computer Software	841	1,000	1,010	1,020	1,030	1,041	1,051	1,062	1,072	1,083	1,094
Office Supplies - Other	796	400	404	408	412	416	420	425	429	433	437
Botanical	97	1,000	1,010	1,020	1,030	1,041	1,051	1,062	1,072	1,083	1,094
V&E-Oil	20,531	25,000	25,250	25,503	25,758	26,015	26,275	26,538	26,803	27,071	27,342
V&E-Fuel	7,546	10,000	10,100	10,201	10,303	10,406	10,510	10,615	10,721	10,829	10,937
V&E-Diesel	649,620	700,000	707,000	714,070	721,211	728,423	735,707	743,064	750,495	758,000	765,580
V&E-Minor Tools	13,167	6,000	6,060	6,121	6,182	6,244	6,306	6,369	6,433	6,497	6,562
V&E-Other	4,800	12,500	12,625	12,751	12,879	13,008	13,138	13,269	13,402	13,536	13,671
Awards-Service	195	1,000	1,010	1,020	1,030	1,041	1,051	1,062	1,072	1,083	1,094
Awards-Recognition	5,400	500	505	510	515	520	526	531	536	541	547
Award-Clothing	-	850	859	867	876	885	893	902	911	920	930
Clothing-Accessory	15,163	7,500	7,575	7,651	7,727	7,805	7,883	7,961	8,041	8,121	8,203
Clothing-Uniforms	-	1,000	1,010	1,020	1,030	1,041	1,051	1,062	1,072	1,083	1,094
Chemical-Janitorial	3,710	4,000	4,040	4,080	4,121	4,162	4,204	4,246	4,289	4,331	4,375
Chemical-Botanical	17,695	10,000	10,100	10,201	10,303	10,406	10,510	10,615	10,721	10,829	10,937
Chemical-Pesticide	638	1,000	1,010	1,020	1,030	1,041	1,051	1,062	1,072	1,083	1,094
Chemical-Other	-	300	303	306	309	312	315	318	322	325	328
Crew-First Aid	500	1,000	1,010	1,020	1,030	1,041	1,051	1,062	1,072	1,083	1,094
Crew-Safety	1,119	5,000	5,050	5,101	5,152	5,203	5,255	5,308	5,361	5,414	5,468
Crew-Other	-	200	202	204	206	208	210	212	214	217	219
Misc Supply-Promo Mater	5,000	10,000	10,100	10,201	10,303	10,406	10,510	10,615	10,721	10,829	10,937
Misc Supply-Goodwill	3,000	800	808	816	824	832	841	849	858	866	875
Misc Supply-Food & Ice	7,770	10,000	10,100	10,201	10,303	10,406	10,510	10,615	10,721	10,829	10,937
Misc Supply-Other	17,139	10,000	10,100	10,201	10,303	10,406	10,510	10,615	10,721	10,829	10,937
Misc Supply-Survey	-	15,000	15,150	15,302	15,455	15,609	15,765	15,923	16,082	16,243	16,405
Total Supplies	802,989	858,750	867,338	876,011	884,771	893,619	902,555	911,580	920,696	929,903	939,202
Other Budget not specified in P&L	-	-	-	-	-	-	-	-	-	-	-
Total Expenditures & Transfers	4,292,662	4,174,700	4,249,617	4,326,283	4,404,745	4,485,052	4,567,254	4,651,404	4,737,554	4,825,759	4,916,075
Non-Departmental											
Debt Serv Trsf-College Station	399,235	177,710	170,960	163,910	156,560	149,135	141,610	133,448	124,336	114,536	104,336
Debt Serv Trsf-Bryan	398,431	189,331	185,131	176,531	167,731	160,831	151,431	141,431	131,231	120,631	109,631
General & Administrative Trsf	-	-	-	-	-	-	-	-	-	-	-
Compost Fac. Equip N/P Bryan	-	-	-	-	-	-	-	-	-	-	-
Host Fees	151,788	159,419	162,607	177,432	180,981	184,600	188,292	192,058	195,899	199,817	203,814
Contingency	-	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Non-Departmental Total	949,454	676,460	668,698	667,873	655,272	644,567	631,334	616,937	601,467	584,985	567,781
Expenses Subtotal	5,242,116	4,851,160	4,918,315	4,994,156	5,060,017	5,129,618	5,198,588	5,268,341	5,339,020	5,410,743	5,483,856
EBITDA	1,412,257	1,601,465	1,667,562	2,242,765	2,326,098	2,568,318	2,658,034	2,750,282	2,844,990	2,942,113	3,041,378